Alex M. Brill

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CURRENT WORK EXPERIENCE

CEO and Founder, Matrix Global Advisors, LLC (MGA), January 2007 – Present.

MGA is a boutique consulting firm that provides legislative and strategic analysis to clients engaged in public policy strategies or making investment decisions.

Research Fellow, American Enterprise Institute (AEI), February 2007 – Present.

AEI is a non-partisan, public policy think tank in Washington, D.C.

- Write and speak on economic policy issues, including tax, pension, trade, budget, labor markets, financial markets, and health care policy.

Economic Policy Advisor, Hooper Lundy & Bookman, P.C., December 2012 – Present.

Hooper Lundy & Bookman is the largest full-service law practice in the country dedicated solely to the representation of health care providers and suppliers.

PREVIOUS WORK EXPERIENCE

Fellow, National Chamber Foundation, September 2012 – August 2013.

NCF is the think tank affiliate of the U.S. Chamber of Commerce.

Economic Policy Advisor, Buchanan Ingersoll & Rooney PC, April 2007 – December 2012.

Buchanan Ingersoll & Rooney is a 450-attorney law firm with offices in nine states.

- Provided economic and policy analysis on tax and health care for clients of the firm.

Chief Economist and Senior Advisor to the Chairman (formerly Senior Economist)

Committee on Ways and Means, U.S. House of Representatives, January 2002 – January 2007.

- Served as Committee's top policy and political advisor; oversaw legislative work of 40-person staff; managed economic analysis of major legislative proposals; oversaw efforts to reform revenue-estimating process.
- Served as top Committee staff negotiator for the *Pension Protection Act* and *Tax Increase Prevention and Reconciliation Act*. Advised the Committee on the *Jobs and Growth Tax Relief Act of 2003*, *American Jobs Creation Act of 2005*, Social Security reform, unemployment insurance reform, trade policy, and healthcare legislation.

Staff Economist, White House Council of Economic Advisers, June 2001 – January 2002.

The Council of Economic Advisers provides advice and analysis to the President on national and international economic policies and appraisals of the economy and its outlook.

- Handled portfolio of tax policy, financial markets, and macroeconomic forecasting issues. Represented CEA at a variety of working groups on tax and financial market regulation issues. Participated in the Troika forecasting process to develop the Administration's baseline economic and receipts forecast.

Research Assistant, American Enterprise Institute, July 1997 – July 1999.

EDUCATION

Boston University, M.A. Mathematical Finance, May 2001.

• Awarded by the Mathematics Department. Focus on financial engineering, investment strategies, risk management techniques, and real option pricing.

Tufts University, B.A. Economics, May 1997, *Highest Thesis Honors*.

ACADEMIC HONORS

• National Science Foundation Graduate Fellowship Honorable Mention, 1999 and 2000.

BOOKS

• *The Real Tax Burden: More Than Dollars and Cents*, with Alan D. Viard. (Washington, DC: AEI Press, October 2011).

CONGRESSIONAL TESTIMONY

• "S Is for Savings: Pro-Growth Benefits of Employee-Owned S Corporations." *Testimony before the House Small Business Committee*, April 27, 2016.

• "Framework for Evaluating Tax Extenders." *Testimony before the House Subcommittee on Select Revenue Measures*, June 8, 2012.

• "Tales from the Unemployment Line: Barriers Facing the Long-Term Unemployed." *Statement Submitted for the Record, Senate Committee on Health, Education, Labor and Pensions*, December 21, 2011.

• "Social Security's Finances." *Testimony before the House Subcommittee on Social Security*, June 23, 2011.

• "The State of U.S. Manufacturing." *Testimony before the Joint Economic Committee*, June 22, 2011.

• "Retirement Security: Challenges Confronting Pension Plan Sponsors, Workers, and Retirees." *Testimony before the House Subcommittee on Health, Employment, Labor, and Pensions*, June 14, 2011.

• "An Incremental Approach to Social Security Reform." *Testimony before the Senate Finance Committee*, May 10, 2011.

• "Saving on Multi-Source Drugs in Ohio's Medicaid Program." *Testimony before Ohio House Health and Human Services Subcommittee*, April 7, 2011.

• "The Stimulus: Two Years Later." *Testimony before the House Subcommittee on Regulatory Affairs, Stimulus Oversight and Government Spending*, February 16, 2011.

• "Factors Affecting UI Trust Fund Solvency." *Testimony before the House Ways and Means Committee, Subcommittee on Income Security and Family Support*, May 6, 2010.

• "Testimony on Creating a Pathway for Follow-on Biologics." *House Judiciary Committee*, July 14, 2009.

• "Unemployment Insurance: Considerations for Extending Benefits." *Testimony before the House Ways and Means Committee, Subcommittee on Income Security and Family Support*, April 10, 2008.

EXPERT REPORTS

- Expert report (technical assistance), *United States v. Timothy J. Dean and Michelle X. Dean*, United States District Court for the Central District of California, Southern Division, January 2013.
- Expert report, *Warner-Lambert Co. et al. v. Purepac Pharmaceutical et al.*, United States District Court for the District of New Jersey, May 2010.
- Expert report, *Takeda Pharmaceutical et al. v. Teva Pharmaceutical et al.*, United States District Court for the Southern District of New York, May 2010.

PAPERS AND STUDIES

• "Employee Stock Ownership Plans as an Exit Strategy for Private Business Owners." *MGA Report*, March 2017.

• "Causes and Non-Causes of Drug Shortages." *MGA Report*, January 2017.

• "Tax Reform: Ryan-Brady Plan Is a Better Way." *AEI Economic Perspectives*, October 31, 2016.

• "Estimated Cost of FDA's Proposed Generic Drug Labeling Rule: Updated for 2017–2024." *MGA Report*, July 2016.

• "Economic Impact of Taxing Professional Services in Illinois." *MGA Report*, May 2016.

• "Payor Strategies to Promote Biosimilar Utilization." *MGA Report*, April 2016.

• "Understanding Middle-Class Tax Cuts." *AEI Economic Perspectives*, April 12, 2016.

• "Economic Benefits of Increased Home Dialysis Utilization and Innovation." *MGA Report*, March 2016.

• "Understanding the True Causes of the U.S. Methamphetamine Problem." *MGA Report*, November 2015.

• "E-cigarettes: The Risk of Over-Warning." *Public Comment Submitted to the Food and Drug Administration*, September 30, 2015.

• "American Association for Justice Misses on 'The True Costs of Generic Drug Regulation.'" *MGA Report*, April 2015.

• "The Economic Viability of a U.S. Biosimilars Industry." *MGA Report*, February 2015.

• "Considerations of the FDA's Impact on Competition in the Drug Industry." *MGA Report*, November 2014.

• "Obesity in the Medicare Population: Opportunities for Cost Savings." *MGA Report*, October 2014.

• "Brief of the Tax Economists as Amici Curiae in *Maryland Comptroller v. Wynne*." (with Christopher DeMuth, Kevin A. Hassett, Alan D. Viard, Alan J. Auerbach, Robert Shapiro, R. Glenn Hubbard, and Brian Galle) U.S. Supreme Court, September 29, 2014.

• "Strengthening the G20's Membership." (with James K. Glassman) *National Taxpayers Union White Paper*, September 22, 2014.

• "Health and Economic Benefits of Weight Loss among Obese U.S. Adults." *MGA Report*, August 2014.

• "Lost Prescription Drug Savings from Use of REMS Programs to Delay Generic Market Entry." *MGA Report*, July 2014.

• "Jobs and Growth Effects of Tax Rate Reductions in Ohio." *MGA Report*, May 2014.

• "Budgetary Impact of Obesity in the United States." *MGA Report*, May 2014.

• "Comparing Economic Impact Estimates of 'Reverse Payment' Settlements." *MGA Report*, February 20, 2014.

• "FDA's Proposed Generic Drug Labeling Rule: An Economic Assessment." *MGA Report*, February 5, 2014.

• "The Role of Economic and Political Resilience in Fiscal Reform." *National Chamber Foundation White Paper*, October 28, 2013.

• "The Long-Term Returns of Obesity Prevention Policies." *MGA Report*, April 24, 2013.

• "Macroeconomic Impact of S ESOPs on the U.S. Economy." *MGA Report*, April 17, 2013.

• "An Analysis of the Economic Impact of Requiring Prescriptions for Pseudoephedrine Products." *MGA Report*, March 4, 2013.

• "Consequences of Inaction: The Fiscal Cliff and the Looming Entitlement Crisis." *National Chamber Foundation White Paper*, December 13, 2012.

• "An Analysis of the Benefits S ESOPs Provide the U.S. Economy and Workforce." *MGA Report*, July 26, 2012.

• "Who Should the Twenty Be? A New Membership System to Boost the Legitimacy of the G20 at a Critical Time for the Global Economy." (with James K. Glassman) *National Taxpayers Union White Paper*, June 14, 2012.

• "Fiscal Solutions: A Balanced Plan for Fiscal Stability and Economic Growth." (with Joseph Antos, Andrew G. Biggs, and Alan D. Viard) *Solutions Initiative by Peter G. Peterson Foundation*, May 25, 2011.

• "Overspending on Multi-Source Drugs in Medicaid." *AEI Working Paper*, March 28, 2011.

• "RE: Docket No. R-1404 and RIN No. 7100 AD63." *Comment to the Federal Reserve on Debit Card Interchange Fees*, February 22, 2011.

• "Peer-to-Peer Lending: Innovative Access to Credit and the Consequences of Dodd-Frank." *Washington Legal Foundation Backgrounder*, December 3, 2010.

• "Comment," Emerging Health Care Competition and Consumer Issues. *Federal Trade Commission Roundtable, Project No. P08390*, December 22, 2008.

• “Proper Duration of Data Exclusivity for Generic Biologics: A Critique.” *MGA Report*, November 2008.

• “Seller Funded Downpayment Assistance: New Data Suggests Government Claims Exaggerated.” *MGA Report*, September 8, 2008.

• “Supreme Court Amicus Brief in *Davis v. Kentucky Department of Revenue*.” (with Alan D. Viard, Christopher DeMuth, Kevin Hassett, Glenn Hubbard, Kent Smetters, and Jason Furman) U.S. Supreme Court, September 21, 2007.

• “Forecasting U.S. Health Care Spending: A Review of Federal Estimates” *Working Paper*, August 2007.

• “Revenue Maximizing Corporate Income Taxes: The Laffer Curve in OECD Countries.” (with Kevin Hassett) *American Enterprise Institute Working Paper #137*, July 31, 2007.

• “Knowing What’s Good for You: Energy Conservation Investment and the Uninformed Consumer Hypothesis,” (with Gilbert Metcalf and Kevin Hassett) *Tufts University Working Paper*, June 1999.

ARTICLES AND OP-EDS

• “Investing in Tax Reform Today Will Yield a Strong Economy Tomorrow.” *The Hill*, April 11, 2017.

• “Trump Tax Plan Could Negatively Impact Giving.” (with Aparna Mathur and Cody Kallen) *RealClearMarkets*, December 9, 2016.

• “Who Will Pay for Hillary Clinton’s Tax-Code Social Engineering?” *RealClearMarkets*, October 28, 2016.

• “Too Much Gym Class?” (with Rachel Brill) *InsideSources*, July 5, 2016.

• “Bernie Sanders’ State Wants to Unlearn the Lesson of Competition.” *RealClearMarkets*, June 7, 2016.

• “S is for Savings: Pro-Growth Benefits of Employee-Owned S Corporations.” *US News & World Report*, May 9, 2016.

• “As Tax Day Approaches, We Can Surely Do Better.” *RealClearMarkets*, April 13, 2016.

• “Why Are States Taxing E-cigarettes?” (with Alan Viard) *InsideSources*, April 5, 2016.

• “Hospital (Un)productivity.” *Modern Healthcare*, December 10, 2015.

• “E-cigarettes: The Risk of Over-Warning.” *InsideSources*, November 3, 2015.

• “The Dangers of FDA Warnings.” *Morning Consult*, October 22, 2015.

• “How ObamaCare Overpays for Medicaid,” *RealClearMarkets*, July 15, 2015.

• “Medicaid Provider Taxes: Closing a Loophole.” *Tax Notes*, June 29, 2015.

• “Well Played, Pelosi,” *AEI*, June 15, 2015.

• “Tax and Spending Reform for Fiscal Stability and Economic Growth.” (with Joseph Antos, Andrew G. Biggs, and Alan D. Viard) *AEI Economic Perspectives*, May 2015.

• “Tax Day Is Not the Reason the Tax Code Stinks,” *American.com*, April 15, 2015.

• "The G20 Should Set Membership Rules Now." (with James K. Glassman) *The Hill's Congress Blog*, November 14, 2014.

• "Inversion Crackdown Dodges Real Job Opportunities." *American.com*, September 24, 2014.

• "Expert's Take: Tax Extenders Debate." *Human Events*, May 14, 2014.

• "A Tax on Public Health." *US News & World Report's "Economic Intelligence,"* May 8, 2014.

• "Give the CBO Long-Range Tools." *The Hill,* April 16, 2014.

• "A Truly Absurd Tax Code Illustrates the Need for Rational Reform." *RealClearMarkets*, April 16, 2014.

• "Should E-Cigarettes Be Taxed?" (with Sally Satel, M.D., and Alan D. Viard) *Tax Notes*, April 14, 2014.

• "Recent Senate Deal on Unemployment Benefits Shows That Bipartisanship Isn't Always Good." *National Review Online*, March 17, 2014.

• "Obama's 2015 Budget: The Good and the Bad." *Spotlight on Poverty and Opportunity*, March 17, 2014.

• "Proposed FDA Generic Drug Regulation: Higher Prices, No Public Health Benefit." (with Scott Gottlieb, M.D., and Robert W. Pollock) *AEI Health Policy Outlook*, March 12, 2014.

• "One Step Closer to Tax Reform." *American.com*, February 27, 2014.

• "Extended Unemployment Benefits: Not What the Labor Market Needs."

RealClearMarkets, January 8, 2014.

• "Time for a New GOP Grand Strategy." *NationalInterest.com*, October 27, 2013.

• "What Would McAuliffe Policies Really Cost?" *Richmond Times Dispatch*, October 11, 2013.

• "American Households: An Inspiration for Political Change." *Business Horizon Quarterly*, Summer 2013.

• "Israeli Corporate Tax Policy: A Pro-Growth System at Risk." *AEI Economic Perspective*, June 2013.

• "Sequestration's Uniform Medicare Cut Will Yield Disparate Impacts Across Providers." (with Brett Leitner) *The Health Lawyer*, June 2013.

• "Tax Reform and Fiscal Sanity." *Business Horizon Quarterly*, Spring 2013.

• "Time to Stop Funding Unemployment Benefits." *FoxNews.com*, May 16, 2013.

• "How the Corporate Tax Negatively Impacts Israeli Investment." *RealClearMarkets*, April 26, 2013.

• "Medicare Savings the Obama Budget Plan Overlooks." *RealClearMarkets*, April 18, 2013.

• "Overhauling the Tax Code: The Devil Is in the Transition." *The Hill*, April 11, 2013.

• "Bowles-Simpson Doesn't Address Unsustainable Health Care Spending." *US News & World Report Debate Club*, February 20, 2013.

• “Tax Hikes You May Have Forgotten About.” *The Hill’s Congress Blog*, February 7, 2013.

• “Fiscal Cliff Deal Bad for Future Generations.” *CNN Global Public Square*, January 4, 2013.

• “Plan B for the Fiscal Cliff: Recession Avoidance.” *RealClearMarkets*, December 17, 2012.

• “A Debt Strategy for the Next 30 Years.” *Business Horizon Quarterly*, Fall 2012.

• “Returning to an Economic Growth Agenda.” *inFOCUS Quarterly*, Fall 2012.

• “8 Things to Know about the Candidates’ Tax Policies.” *American.com*, November 2, 2012.

• “The Romney Tax Plan: Not a Tax Hike on the Middle Class.” *American.com*, October 1, 2012.

• “The Encroaching Fiscal Cliff: Health Care Edition.” *RealClearMarkets*, September 17, 2012.

• “Tough Politics Are the Barriers to True Tax Simplification.” *Forbes.com*, September 12, 2012.

• “A Modest Approach for Effective Multilateral Institutions.” *SAIS Review*, Summer/Fall 2012.

• “Two Steps toward Reforming the Tax Code.” *The Hill*, July 26, 2012.

• “Earmark Ban Backfires, and Trade Policy Pays the Price.” *RealClearMarkets*, July 4, 2012.

• “The G-20 Needs Better Admissions Standards.” (with James K. Glassman) *Wall Street Journal*, June 19, 2012.

• “Understanding Tax Fairness (and Why the Buffett Rule Is a Distraction).” *American.com*, April 17, 2012.

• “More Than One Way to Save on Medicaid.” *State Journal-Register*, April 12, 2012.

• “The Big Lie at the Heart of the Highway Bill.” (with Alan D. Viard) *TheAtlantic.com*, March 16, 2012.

• “Warning: Obama Proposes Tripling Dividend Tax Rate.” (with Alan D. Viard) *RealClearMarkets*, March 7, 2012.

• “A Plausible First Step Toward Tax Reform.” *RealClearMarkets*, February 8, 2012

• “Tax Analysts Exclusive: A Conversation with Alex Brill.” *Tax Notes*, January 30, 2012.

• “A Pro-Growth, Progressive, and Practical Proposal to Cut Business Tax Rates.” *AEI Tax Policy Outlook*, January 2012.

• “Banks and Government Near Settlement on Mortgages: What Does It Mean?” *American.com*, January 23, 2012.

• “How to Lure Foreign Investment to the US.” (with Chad Hill) *Forbes.com*, December 20, 2011.

• “The Payroll Tax Holiday Is a Bad Bipartisan Idea.” *American.com*, December 6, 2011.

• “IRS Bounces on Checks.” *American.com*, December 2, 2011.

• “The Schumer-Lee Housing Proposal Comes Up Short as Stimulus.” (with Rohan Poojara) *Forbes.com*, October 27, 2011.

• “A Victory Celebration and a Wake for Free Trade.” *FoxNews.com*, October 17, 2011.

• “The Benefits and Limitations of Income Tax Reform.” (with Alan D. Viard) *AEI Tax Policy Outlook*, September 2011.

• “Super Committee vs. Fiscal Commission: It’s Different This Time.” *RealClearMarkets*, September 14, 2011.

• “Congress Needs to Learn That on Fiscal Issues, There’s No Golden Ticket.” *FoxNews.com*, July 28, 2011.

• “Housing Finance: For Once, Please Leave It Alone.” *American.com*, July 6, 2011.

• “Limit the Real Debt.” (with Colin Hanna) *National Review Online*, June 2, 2011.

• “How We Would Cut America’s Debt.” (with Joseph Antos, Andrew G. Biggs, and Alan D. Viard) *Washington Post*, May 23, 2011.

• “The Case against Company Stock in 401(k)s.” *AEI Retirement Policy Outlook*, April 2011.

• “Please Actually Read My Research.” *American.com*, April 30, 2011.

• “Who Among Us Doesn’t Pay Income Tax?” *RealClearMarkets*, April 20, 2011.

• “Responding to the Recession: The Challenge for Unemployment Insurance.” *State Tax Notes*, March 7, 2011.

• “Reform, Don’t Raise, the Debt Limit.” *Forbes.com*, January 19, 2011.

• “Tax Breaks for the Wealthy Do Boost Economy.” (with Chad Hill) *Forbes.com*, October 27, 2010.

• “Obama’s Subprime Nominee.” (with Aparna Mathur) *Forbes.com*, August 10, 2010.

• “The Unemployment Insurance Crisis.” *American.com*, June 29, 2010.

• “Politics Disguised as Guidance.” *Forbes.com*, June 11, 2010.

• “Another Obama Tax Hike.” (with Douglas Holtz-Eakin) *WSJ.com*, February 4, 2010.

• “Americans Are Good Economists.” *American.com*, January 28, 2010.

• “Book Review: Start-up Nation.” *Transatlantic Dialogue*, January 28, 2010.

• “Dear DAD: Southgate and the American Jobs Creation Act.” *Tax Notes*, January 25, 2010.

• “Build Green Infrastructure That Works for All Iowans.” (with Scott Ganz) *Des Moines Register*, November 27, 2009.

• “Hitting the Sick in the Wallet.” *American.com*, November 6, 2009.

• “About That Stimulus: The Shovel Wasn’t Ready.” (with Rachel Forward) *American.com*, October 27, 2009.

• “Taxing the Sick: How ‘Fees’ in Health Care Reform Hurt Patients.” *AEI Tax Policy Outlook*, October 2009.

• “A Sickening Deficit.” (with Amy Roden) *Forbes.com*, October 19, 2009.

• “The Stimulus Bill: The Other Long-Term Deficit Challenge.” *Tax Notes*, September 14, 2009.

• “A Fat Tax That’s Hard to Swallow.” (with Aparna Mathur) *American.com*, June 12, 2009.

• "What Should Congress Do with Liars and Cheaters?" *Forbes.com*, June 2, 2009.

• "An Uncharitable Proposal." (with Phillip Swagel) *American.com*, March 26, 2009.

• "A First Step Toward Fiscal Responsibility." (with Alan D. Viard) *American.com*, January 26, 2009.

• "Why Obama's 'Tax Cuts' Won't Work." *American.com*, January 8, 2009.

• "Corporate Tax Rates: Receipts and Distortions." *Tax Notes*, December 22, 2008.

• "The Real Problem with Obama's Tax Plan." (with Arthur Brooks and Alan D. Viard) *Washington Post*, October 29, 2008.

• "Effective Marginal Tax Rates, Part 2: Reality." (with Alan D. Viard) *Tax Notes*, September 20, 2008.

• "Effective Marginal Tax Rates, Part 1: Basic Principles." (with Alan D. Viard) *Tax Notes*, September 8, 2008.

• "The Folly of Obama's Tax Plan." (with Alan D. Viard) *American.com*, August 8, 2008.

• "Tackle Social Security Reform in Small Steps." (with Bill Thomas) *Roll Call*, June 2, 2008.

• "Taxing Capital" *AEI Tax Policy Outlook*, February 2008.

• "No Stimulus Gimmicks, Please." (with Bill Thomas) *Wall Street Journal*, January 18, 2008.

• "The Real Pending Tax Hike." *Washingtonpost.com*, November 9, 2007.

• "The U.S. Economy: What Does It Mean for Politicians?" *TCS Daily*, November 9, 2007.

• "Trading Places." *American.com*, October 31, 2007.

• "Public 'Private' Equity: The Tax Puzzle." (with Bill Thomas) *American.com*, June 22, 2007.

• "Individual Income Taxes After 2010: Post-Permanence-ism." *National Tax Journal*, September 2007, Vol. LX, No. 3.

• "The Mixology of Foreign Labor." *American.com*, June 6, 2007.

• "Taxing Capital: How much you pay matters, but so does how you pay." (with Bill Thomas and Robert S. Winters) *Buchanan, Ingersoll & Rooney Tax Advisory*, May 30, 2007. Reprinted in *Practical US/Domestic Tax Strategies*, July 2007.

• "A How-To Guide to Raising Americans' Taxes." *The Hill*, May 7, 2007.

• "A Little Known Map of Tax Policy." *American.com*, March 15, 2007.

• "European Vacation: Why Americans love the European lifestyle and Europeans would love an American-style tax system." American Council on Germany¸ *Business Advisory Council Spotlight*, January 2006.

• "Will the Real Global Economic Threat Please Stand Up?: Economic Weakness in Europe is the Risk, Not Strong Growth in China."*Tech Central Station*, October 2005.

• "Don't License Software Engineers." AEI-Brookings Joint Center, *Policy Matters*. January 2001. Originally published in *The Boston Globe*, December 26, 2000.

MEDIA

• Television: *Agence France-Presse, Al Jazeera English, Bloomberg TV, CBN News, CNBC, CNN, C-SPAN Washington Journal, Fox Business News, Hearst TV, Ideas in Action, Japanese Broadcast Corp. (NHK), Nightly Business Report, Sun News Network,* and *Swedish Broadcasting Corporation (SVT).*

• Radio: *America's Radio News Network, BBC Radio, Bloomberg's On the Economy with Tom Keene, First Word, Imagen Empresarial (Mexico), Inside the Economy, KMOX CBS Radio St. Louis, Lou Dobbs Radio, Marketplace, NightSide with Dan Rea, NPR On Point, Politics of Money (KCEO),* and *Voice of Russia*.

• Print: *Bloomberg, BNET, BusinessWeek, CNNMoney, Congressional Quarterly*, *Financial Times Deutschland*, *Forbes*, *Fox Business*, *Globe and Mail*, *The Hill*, *McClatchy Newspapers, National Journal, Politico, Reuters, Roll Call, Tax Notes*, *Wall Street Journal,* and *Washington Post.*

OTHER ACCOMPLISHMENTS

• Louis O. Kelso Fellow, Rutgers School of Management and Labor Relations, 2017–2018.

• Term Member, Council on Foreign Relations, 2007–2012.

• Adviser (tax policy), President's Fiscal Commission, 2010.

• Staff Advisor, Economy Subcommittee of the Republican Platform Committee, 2008.

• Program Chair, Tax Economists Forum, 2005 – 2006; Program Co-Chair, 2008.

• Young Leader, American Council on Germany, 2005.

• Profiled by *Almanac of the Unelected*, 2003, 2004, 2005 and 2006.

• Recipient of the Birger Lecture Award, Tufts University, 2004.

• Profiled by *National Journal* as a key Congressional aide, 2003.